

1 The speakers in the videos use the following words and phrases. Match 1–12 to definitions a–l.

1 robust	a variety of employment experience in different sectors
2 metrics	take out parts of the company hierarchy
3 hard data	make something less serious or severe
4 soft data	someone's set of attitudes or beliefs
5 cross-check	a set of statistics used for measuring something
6 perspectives	available but not used
7 play out	strong and healthy
8 untapped	develop in a particular way
9 portfolio careers	information based on figures, numbers and graphs
10 delayering	points of view
11 mindset	verify information by analysing different sources
12 mitigate	information based on people's 